



NATIONAL CONFERENCE ON UNIVERSITY GOVERNANCE

THE CHALLENGE OF CHANGE FOR AUSTRALIAN UNIVERSITIES

11th conference in the series
3rd - 5th October 2018, Adelaide Convention Centre

Presented by the University Chancellors Council

A one and a half day interactive conference for Chancellors,
Deputy Chancellors, Board, Council and Senate members,
University Secretaries and Governance staff.

PROGRAM



WELCOME

2018 NCUG ORGANISING COMMITTEE

- » The Hon. Catherine Branson AC QC
Deputy Chancellor
The University of Adelaide
- » Ms Pauline Carr
Chancellor
University of South Australia
- » Mr Stephen Gerlach AM
Chancellor
Flinders University
- » Dr Paul Hemming AO
Chancellor
Federation University Australia
- » Dr Penny Moore
Director, Chancellery and Council Services
University of South Australia
- » Ms Elizabeth Perry
Deputy Chancellor
Flinders University
- » Professor Peter Shergold AC
Chancellor
Western Sydney University

HISTORY OF THE NATIONAL CONFERENCE ON UNIVERSITY GOVERNANCE

The conference started in 2001 as a collaboration between Macquarie University and Southern Cross University. Since then the conference has been held as follows: 2002 Adelaide, 2003 Melbourne, 2004 Sydney, 2005 Canberra, 2006 Canberra then 2010 Melbourne, 2012 Sydney, 2014 Melbourne, 2016 Sydney and 2018 Adelaide.

HISTORY OF THE UNIVERSITY CHANCELLORS COUNCIL

The University Chancellors Council (UCC) was established in 2004 as the University Chancellors Conference and renamed to the University Chancellors Council in 2007.

The current Convenor of the UCC is Professor Peter Shergold AC, Chancellor of Western Sydney University, who is supported by a sub-committee made up of other University Chancellors from around Australia.

Previous convenors of the UCC have included:

- » Dr Ian Gould AM, former Chancellor of the University of South Australia
- » Professor Vicki Sara AO, former Chancellor of the University of Technology Sydney
- » Emeritus Chancellor Mr John Phillips AO (dec), former Chancellor of Western Sydney University
- » Dr David Klingberg AO, former Chancellor of the University of South Australia

WELCOME

On behalf of the Conference Organising Committee of Chancellors and Deputy Chancellors conference we extend a very warm welcome to the 10th National Conference on University Governance.

The agenda this year builds on previous Conference themes. It addresses a number of issues which are of significant concern to university Councils, Boards of Trustees and Senates.

It is trite to say that our universities are having to deal with significant change on many fronts, both strategic and operational. Good governance requires that Councils, Boards and Senates are able to engage in a focussed way with their Vice-Chancellors and senior executive management in addressing these matters.

This will be an opportunity for participants to meet colleagues who have responsibility for governance in the higher education sector. It will be a chance to talk about some tough issues in a convivial setting.

It is not just the ever-present challenge and uncertainty of government funding and regulation that we face. Many of the fundamental values that have held our universities in good stead in the past are being challenged, both in Australia and other democratic countries.

Universities – including their governing bodies – need to be central to the discussions on these profound issues.

The agenda opens up these matters for debate, in particular in the areas of:

- » academic freedom on campus
- » emerging ethical challenges for universities
- » public advocacy for higher education
- » the implications of Australia-China relations for overseas students
- » implications of the future of work for university workforces and curriculums
- » the goal of increasing university productivity

We have sought to harness the significant experience which exists on university Councils, Boards and Senates (and the governance structures which support them). We have also brought in outside expertise. Our aim is to create an interesting and thought provoking dialogue. We look forward to this Conference providing a platform for important discussions that will help strengthen university governance and enable our individual institutions to flourish.

Mr Stephen Gerlach AM

Chair, NCUG Organising Committee
Chancellor, Flinders University

Professor Peter Shergold AC

Convenor, University Chancellors Council
Chancellor, Western Sydney University

GENERAL INFORMATION

VENUE

The 2018 conference is being held at the Adelaide Convention Centre. All conference sessions will be held in the East Building of the Adelaide Convention Centre.

Adelaide Convention Centre
North Terrace,
Adelaide SA 5000

Phone: 08 8212 4099

REGISTRATION/ HELP DESK

The registration/help desk will be staffed by Julie Burton from Southern Cross Conference and Event Management Pty Ltd. The registration desk will be located in the foyer area and will be open during the following times:

Wednesday 3rd October

From 2pm (prior to the Tonsley Tour), and then until 6pm.

Thursday 4th October

From 8am and then during all meal breaks.

Friday 5th October

From 8am and then during all meal breaks.

MESSAGES

The conference secretariat has a mobile phone number where messages can be left for delegates during the conference at 0408 664 053.

WHAT IS INCLUDED IN YOUR CONFERENCE REGISTRATION?

Your conference registration is inclusive of the following meals:

Wednesday 3rd October

Welcome cocktail function at the Adelaide Convention Centre from 5pm to 7pm inclusive of canapes and drinks.

Thursday 4th October

Arrival tea/coffee, morning tea, lunch and afternoon tea at the Adelaide Convention Centre.

Conference Dinner from 6.30pm to 10.30pm at the National Wine Centre of Australia.

Friday 5th October

Arrival tea/coffee and morning tea at the Adelaide Convention Centre.

DIETARY REQUIREMENTS

Special dietary requirements can be catered for and were requested on the conference registration forms. Please advise the conference secretariat as soon as possible if you have special requirements or changes.

ACCOMMODATION

Accommodation bookings for the Intercontinental Adelaide and the Stamford Plaza Hotel have been booked via the conference online system. Please note that your accommodation charge is for room only and breakfasts. Personal items and room incidentals such as mini bar, room service, phone calls etc. will need to be settled with the hotel upon your departure.

LUGGAGE

Check with the hotel on luggage storage if required on Friday 5th October. Limited storage will also be available at the Adelaide Convention Centre.

AIRPORT TRANSFERS

The conference is operating two complimentary airport transfers on Friday 5th October.

- » Early departure at 12.45pm at the close of the conference program; and
- » Late departure at 4pm at the close of the University Chancellors Council meeting.

Airport transfers will depart from in front of the Adelaide Convention Centre.

CONFERENCE CONTACT DETAILS

The National Conference on University Governance is managed by Southern Cross Conference and Event Management Pty Ltd.

Julie Burton

Professional Conference Organiser (PCO) to the University sector
Southern Cross Conference and Event Management Pty Ltd
Lismore NSW

Phone: (02) 6629 5850

Mobile: 0408 664 053

Email: julie@burtonco.com.au

Web: southerncrossconferences.com.au

SOCIAL FUNCTIONS

PRE CONFERENCE TOUR

A pre-conference tour on Wednesday 3rd October to the Tonsley Innovation District. See details at

tonsley.com.au/news/tonsley-progress

The coach will depart from the Adelaide Convention Centre at 3pm for the short drive to Tonsley and will return ahead of the welcome function at 5pm.

There is no cost to delegates, but registrations are essential via the conference registration pages.

CONFERENCE WELCOME

A conference welcome cocktail party will be held from 5pm to 7pm on Wednesday 3rd October at the Adelaide Convention Centre.

This is an inclusive function for registered delegates and will include canapes and drinks.

CONFERENCE DINNER

The conference dinner will be held on Thursday 4th October at the National Wine Centre of Australia from 6.30pm to 10.30pm. Pre-dinner drinks will commence at 6.30pm followed by a three course dinner inclusive of beer, wine and soft drinks. This dinner is included in the conference registration fee.

National Wine Centre of Australia
Cnr Botanic and Hackney Road
ADELAIDE SA 5000
Phone: (08) 8313 3355

Coach shuttles will be available to and from the dinner:

- » Shuttles to dinner will depart at 6.15pm from the front of the Adelaide Convention Centre; and
- » Return shuttles will depart at regular intervals between 9.45pm and 10.30pm from the National Wine Centre.

Parking

Parking is available after the first parking bay of Hackney Road and on Plan Tree Drive in Botanic Park.

Parking is free after 6pm.

Dress Code

Business attire.



DAY 1 PROGRAM

Wednesday 3 October 2018

13:00	Australian Association of University Secretaries meeting Adelaide Convention Centre	
17:00	COCKTAIL EVENING Adelaide Convention Centre Welcome to Country event	
	Performer	Kuma Kaaru Cultural Services

DAY 2 PROGRAM

Thursday 4 October 2018

08:00	Registration, tea and coffee
08:30	SESSION 1 Chancellors' Oration Keynote speaker Professor the Honourable Gareth Evans AC QC, Chancellor, Australian National University Session convenor Mr Stephen Gerlach AM, Chancellor, Flinders University
09:15	SESSION 2 Universities as a place of academic freedom Panel discussion Panelists Mr Matthew Lesh, Research Fellow, Institute of Public Affairs Professor Colin Stirling, President and Vice-Chancellor, Flinders University Session convenor Professor Peter Shergold AC, Chancellor, Western Sydney University
10:45	MORNING TEA
11:15	SESSION 3 Advocating for universities in the public arena Panel discussion Panelists Mr Robert Griew, Principal, Nous Group Ms Julie Hare, Associate Editor (Australia), Wonkhe Ms Belinda Robinson, Vice-President for Relations and Strategy, University of Canberra Mr Chris Whelan, Executive Director, Universities New Zealand Session convenor Ms Catherine Livingstone AO, Chancellor, University of Technology Sydney
12:45	LUNCH
13:45	SESSION 4 Corruption or maladministration: an ethical framework for universities Keynote speakers The Honourable Bruce Lander QC, Commissioner, ICAC South Australia Dr Simon Longstaff AO, Executive Director, The Ethics Centre Commentator Ms Jillian Broadbent AO, Chancellor, University of Wollongong Session convenor The Honourable Catherine Branson AC QC, Deputy Chancellor, The University of Adelaide
15:30	AFTERNOON TEA
16:00	SESSION 5 Tensions with China: what they mean for Australian universities Keynote speaker Mr Peter Varghese AO, Chancellor, The University of Queensland Panel discussion Panelists Mr Graham Fletcher, First Assistant Secretary, Department of Foreign Affairs and Trade Ms Linda Jakobson, Founding Director and CEO, China Matters Session convenor Mr Simon McKeon AO, Chancellor, Monash University
17:30	Close day 2



18:30

CONFERENCE DINNER

National Wine Centre of Australia

Keynote speaker Dr Alan Finkel AO, Australia's Chief Scientist

Guest His Excellency the Honourable Hieu Van Le AC, Governor of South Australia

DAY 3 PROGRAM

Friday 5 October 2018

08:00	Tea and coffee
08:30	Address by the South Australian Minister for Education Keynote speaker The Honourable John Gardner MP, South Australian Minister for Education
09:00	SESSION 6 The future of work: implications for universities Keynote speaker Professor John Spoehr, Pro Vice-Chancellor, Flinders University Panel discussion Panellists Mr Steve Davies, Deputy Chancellor, Federation University Australia Professor Caroline McMillen, Vice-Chancellor and President, University of Newcastle Session convenor Dr Paul Hemming AO, Chancellor, Federation University Australia
10:30	MORNING TEA
11:00	SESSION 7 New challenges for university productivity Keynote speaker Mr Peter Harris AO, Chairman, Productivity Commission Panel discussion Panellists Mr Graham Goldsmith, Chancellor, Swinburne University of Technology Professor Richard Larkins AO, Chancellor, La Trobe University Session convenor Dr Annabelle Bennett AO SC, Chancellor, Bond University
12:15	Closing session Session convenor Professor Peter Shergold AC, Chancellor, Western Sydney University
12:30	Conference summary and close
12:45	Coach transfer to Adelaide Airport (pre-bookings with the Conference Manager are essential)
13:00	University Chancellors Council meeting Adelaide Convention Centre
16:00	Late coach transfer to Adelaide Airport (pre-bookings with the Conference Manager are essential)

SPEAKERS



The Hon. Dr Annabelle Bennett AO SC
Chancellor, Bond University

The Hon. Dr Annabelle Bennett AO SC has been Chancellor of Bond University since April 2016.

She is a retired Judge of the Federal Court of Australia and was an additional judge of the Supreme Court of the ACT, having previously practised as a Senior Counsel specialising in intellectual property.

She is currently: President of the Anti-Discrimination Board (NSW); an Arbitrator of the Court of Arbitration for Sport; Member of the Board of Directors of the Garvan Institute; Member of the Advisory Council of Questacon; and Member of the Advisory Board of the Faculty of Law at The Chinese University of Hong Kong.



The Hon. Catherine Branson AC QC
Deputy Chancellor, The University of Adelaide

Catherine Branson is Deputy Chancellor of The University of Adelaide.

Catherine is a former judge of the Federal Court of Australia and a past President of the Australian Human Rights Commission. She is also a former President of the Australian Institute of Judicial Administration (AIJA).

Earlier in her career she held the positions of Crown Solicitor of South Australia and CEO of the Attorney-General's Department (SA) before leaving public employment to practice as a barrister. She was appointed a Queens' Counsel in 1992.

Catherine served as a Council member of the University of South Australia between 1992-1996. She joined the Council of the University of Adelaide in 2013 and became Deputy Chancellor in 2017. She is an Adjunct Professor of the Adelaide Law School and a Fellow of the Australian Academy of Law. She Chairs the Board of the Human Rights Law Centre.

Over her career she has served in a voluntary capacity on the governance bodies of many organisations and charities involved with the arts, health, education or human rights.

Catherine has received both an LLB and BA from The University of Adelaide, a Doctor of Laws (honoris causa) from Flinders University and a Doctor of Letters (honoris causa) from Macquarie University.

In June 2018 she was appointed as a Companion of the Order of Australia (AC).



Ms Jillian Broadbent AO
Chancellor, University of Wollongong

After a 30 year career in banking in Australia and overseas, Ms Jillian Broadbent left her senior executive position at Bankers Trust Australia to become a non-executive director.

Ms Broadbent has held numerous Board positions, including those of the Reserve Bank of Australia, Coca-Cola Amatil Limited, ASX Limited, Special Broadcasting Service (SBS), Woodside Petroleum Ltd and Qantas Airways Ltd, and most recently was Chairman of the National Institute of Dramatic Art (NIDA), and Chairman of the Clean Energy Finance Corporation. Currently, Ms Broadbent is Chair of the Board of Swiss Re Life & Health Australia Ltd and a member of the Board of Woolworths Limited.

Ms Broadbent enjoys a strong engagement with the arts, having been on the Board of the Sydney Theatre Company, a founding director of the Australian Brandenburg Orchestra and a Trustee, Vice President and Treasurer of the Art Gallery of New South Wales. Ms Broadbent has also been President of Chief Executive Women, a group of professional women leaders in 2005 and 2006.

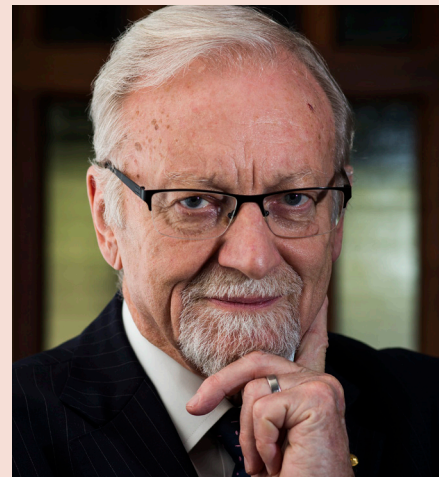
Ms Broadbent was made an Officer in the Order of Australia in 2003 for service to economic and financial development in Australia and to the community through administrative support for cultural and charitable groups. Ms Broadbent was awarded the Qantas/Bulletin Businesswoman of the year in 1987 and was a recipient of the Australian Centenary Medal in 2001 in recognition of her contribution to the community.



Mr Steve Davies
Deputy Chancellor, Federation University Australia

Steve Davies is IBM's executive responsible for the operations of the its Client Innovation Centre in Ballarat, Victoria. The Client Innovation Centre delivers a broad range of application services to both government and corporate clients. Steve has an extensive background in the IT industry in the development, enhancement, and support of business critical applications and real-time command & control systems with experience across industries as diverse as aerospace, telecommunications, utilities, mining, oil & gas, and government.

Steve is also Deputy Chancellor of Federation University Australia.



Professor the Hon. Gareth Evans AC QC
Chancellor, Australian National University

Professor the Hon Gareth Evans AC QC FASSA FAIIA has been Chancellor since 2010, and is an Honorary Professorial Fellow, at the Australian National University. He was a Cabinet Minister in the Hawke and Keating Labor Governments from 1983-96, in the posts of Attorney General, Minister for Resources and Energy, Minister for Transport and Communications and - from 1988-96 - Foreign Minister. From 2000 to 2009 he was President and CEO of the Brussels-based International Crisis Group.

He has written or edited, singly or jointly, 13 books - including *Incorrigible Optimist: A Political Memoir* (MUP 2017), *Nuclear Weapons: The State of Play* (ANU 2015), *Inside the Hawke-Keating Government: A Cabinet Diary* (MUP 2014) and *The Responsibility to Protect: Ending Mass Atrocity Crimes Once and for All* (Brookings Institution, 2009).

He has a number of national and international awards, including from the governments of Chile and South Africa, and was cited by *Foreign Policy* magazine in 2011 as one of the 'Top 100 Global Thinkers' for that year. He was awarded the 2010 Franklin and Eleanor Roosevelt Institute Freedom from Fear prize for his pioneering work on the Responsibility to Protect concept and his contributions to conflict prevention and resolution, arms control and disarmament.



Dr Alan Finkel AO
Australia's Chief Scientist

Dr Finkel commenced as Australia's Chief Scientist on 25 January 2016. He is Australia's eighth Chief Scientist. Prior to becoming Chief Scientist, he was the eighth Chancellor of Monash University and the eighth President of the Australian Academy of Technology and Engineering (ATSE).

Since commencing as Chief Scientist, Dr Finkel has led a number of national reviews, including serving as the Chair of the Review into the National Electricity Market ("Finkel Review") and the 2016 National Research Infrastructure Roadmap. He is leading the STEM Industry Partnership Forum for COAG Education Council, and he serves as the Deputy Chair of Innovation and Science Australia.

Dr Finkel has an extensive science background as an entrepreneur, engineer, neuroscientist and educator. He was awarded his PhD in electrical engineering from Monash University and worked as a postdoctoral research fellow in neuroscience at the Australian National University.

In 1983 he founded Axon Instruments, a California-based, ASX-listed company that made precision scientific instruments used at pharmaceutical companies and universities for the discovery of new medicines. After Axon was sold in 2004, Dr Finkel became a director of the acquiring company, NASDAQ-listed Molecular Devices.

In 2006, he focused his career in Australia and undertook a wide range of activities. He led the amalgamation that formed the Florey Neuroscience Institutes; he became Chair of the Australian Centre of Excellence for All-Sky Astrophysics (CAASTRO) and was a director of the ASX-listed diagnostics company Cogstate Limited. He was Executive Chair of the educational software company Stile

Education, Chair of Manhattan Investment Group, Chief Technology Officer of Better Place Australia and Chair of Speedpanel Australia.

Dr Finkel was the 2016 Victorian of the Year and the recipient of the Mountbatten Medal (UK). A winner of the Clunies Ross Award for facilitating international neuroscience research, Dr Finkel is committed to science education. He co-founded Cosmos Magazine, which in addition to magazine publishing operates a secondary schools science education program. At ATSE, he led the development and implementation of the STELR program for secondary school science, which has been adopted in more than 600 Australian schools. As Chief Scientist he has led the development of the STARportal information web site for extracurricular STEM activities.

Dr Finkel also established the Australian Course in Advanced Neuroscience to train early career neuroscientists.



Mr Graham Fletcher
First Assistant Secretary, Department of Foreign Affairs and Trade

Graham Fletcher joined the Australian foreign service in 1983 and has worked principally on East Asia and the South Pacific. He has served in the Australian embassy in Beijing on three occasions (1986-88, 1997-2000 and 2004-2008) and was posted to New Caledonia in 1992-94.

During 2011-13 he was DCM in the Australian embassy in Washington. In 2014 he led the negotiating team which concluded Australia's FTA with China. His current position covers Australia's relations with China, Japan and the Korean Peninsula.



The Hon. John Gardner MP
South Australian Minister for Education

John Gardner has represented the seat of Morialta, in Adelaide's north eastern suburbs and near hills townships, since 2010. He is a member, sponsor or patron of a wide range of local community, sporting and service organisations in his electorate.

John was appointed Minister for Education after the March 2018 state election, having previously served as Shadow Minister in this portfolio since January 2016. He is also the Leader of Government Business in the South Australian House of Assembly.

John and his wife Trudi have recently been joined by their daughter, Emma. He supports the Adelaide Crows, the Norwood Redlegs and the Campbelltown City Red Devils.



Mr Stephen Gerlach AM
Chancellor, Flinders University

Mr Stephen Gerlach is an experienced Public Company Director having been the Chairman of Santos Ltd until his retirement in December 2009, and Elders Ltd until 2010. He is currently the Chairman of Adelaide Capital Partners Pty Ltd, Gerlach Asset Development Pty Ltd, Ebony Energy Ltd and a Director of Beston Global Foods Ltd and Beston Pacific Asset Management Pty Ltd.

He was formerly the Chairman of Equatorial Mining Ltd, Challenger Listed Investments Limited, Amdel Ltd and others. He has also been a Director of a number of other public companies including ASX listed Southcorp Ltd, Independent Holdings Ltd (Group), AMP Australia and companies in the UK, USA and Chile.

He was the inaugural Chairman of Foodbank South Australia Inc from 1999 to 2014, and a Director of Foodbank Australia Ltd. Board.

A lawyer by profession, Stephen was a partner of the Adelaide legal firm Finlaysons and its Managing Partner from 1985 to 1991.

Actively involved in a large number of community and professional associations, he is a member of the Australian Institute of Company Directors and its Corporate Governance Committee, a Trustee of the Australian Cancer Research Foundation, a Director of The General Sir John Monash Scholarship Foundation and Chair of The Psychosis Australia Trust.



Mr Graham Goldsmith
Chancellor, Swinburne University of Technology

Mr Graham Goldsmith became the Chancellor of Swinburne University of Technology in August 2014 having served on the Council since 2010.

Educated at Swinburne Institute of Technology in the 80s, Mr Goldsmith graduated with a Bachelor of Business (Accounting) in 1983. He has also completed the Advanced Management Program at Harvard University. Mr Goldsmith's career began with National Australia Bank in Melbourne, and in 2012 he left Goldman Sachs Australia where he had been Vice-Chairman and a Managing Director, after a 25 year career with the firm and its predecessors in Australia, working in both Melbourne and London.

In addition to being Chancellor at Swinburne, Mr Goldsmith is on a number of other boards. He is currently a non-executive director of ASX listed companies Djerriwarrh Investments Ltd and SEEK Ltd, advises two family office groups and chairs Armitage Associates, a private equity fund manager. He is also a Panel Member of Adara Partners, a not for profit boutique investment bank.

Mr Goldsmith is a Fellow of the Australian Institute of Company Directors (FAICD), the Financial Services Institute of Australia (FFin), and the Australian Society of Certified Practising Accountants (F CPA).



Mr Robert Griew
Principal, Nous Group

Robert Griew brings deep experience at senior levels in health, education, Indigenous policy and in public administration generally. He has worked in federal, state and territory public services; in the community sector and has run his own consulting business.

Prior to joining Nous, Robert was associate secretary in the Australian Department of Education and Training; responsible for higher education, research and international education.



Ms Julie Hare
Associate Editor (Australia), Wonkhe

Julie is associate editor (Australia) for Wonkhe, a UK web-based media outlet devoted to higher education policy. Over the coming months, she will be writing and developing content with a uniquely Australian flavour for the website.

Julie is best known to the sector as higher education editor for The Australian newspaper, a position she held for seven years. During that time, she led a small team of award-winning journalists who held a well-deserved reputation for the excellence and timeliness of their coverage.

Prior to this, Julie was the editor-in-chief of APN Educational Media and editor of the niche title Campus Review, which also covered the vocational and higher education sectors.



Mr Peter Harris AO
Former Chairman, Productivity Commission

Peter Harris is the former Chairman of the Productivity Commission. Mr Harris has previously served as Secretary of the Commonwealth Department of Broadband, Communications and the Digital Economy, and the Victorian Government agencies responsible for Sustainability and the Environment; Primary Industries; and Public Transport.

He has worked for the Ansett-Air New Zealand aviation group and as a consultant on transport policy. He has also worked in Canada on exchange with the Privy Council Office (1993-1994). His career with the government started in 1976 with the Department of Overseas Trade and included periods with the Treasury; Finance; the Prime Minister's Department and Transport; and he worked for two years in the Prime Minister's Office on secondment from the Prime Minister's Department as a member of then Prime Minister Bob Hawke's personal staff.

In 2013, he was made an Officer of the Order of Australia 'for distinguished service to public administration through leadership and policy reform roles in the areas of telecommunications, the environment, primary industry and transport'.

He has a degree in Economics from the University of Queensland (1975) and is married with two children.



Dr Paul Hemming AO
Chancellor, Federation University
Australia

Dr Paul Hemming commenced as Chancellor of Federation University Australia in June 2012, having been a Governor-in-Council appointee to the University Council since 2007.

Paul has been an experienced General Practitioner in Ballarat for more than 40 years, and has previously served as President of AMA (Victoria), President of the Royal Australian College of General Practitioners and GP Consultant to the Health Insurance Commission. He was the inaugural Chairman of GP Divisions Victoria and was also a founding Director of “beyondblue” from 2000 to 2007. Paul has also held a number of advisory positions on federal and state government bodies, as well as key roles in medical education and training, and in accreditation and quality improvement. He has extensive experience in governance and leadership.

In 2001 Dr Hemming was awarded a Centenary Medal for services to the medical profession and the community, and in January 2018 he was appointed Officer of the Order of Australia for distinguished service to higher education administration, to medicine and to the community of central Victoria as a general practitioner.



Ms Linda Jakobson
Founding Director and CEO, China
Matters

Linda Jakobson has been a student of Chinese politics and China’s foreign and security policy for the past three decades. She is internationally known for her publications about China’s foreign policy. Her China-related career includes posts as a teacher (at the Shandong Institute of Economics in China), a lecturer (at Hong Kong City University), a foreign correspondent (in Beijing), a visiting professor (at Sydney University), and senior researcher and program director (at the Finnish Institute of International Affairs, Stockholm International Peace Research Institute (SIPRI), and the Lowy Institute for International Policy). A Finn by nationality she has served as a policy advisor on China-related issues to the president, prime minister, or foreign minister in seven countries. In 2017 Jakobson was invited to join the board of the new Diplomatic Academy of the Department of Foreign Affairs and Trade.

Before moving to Sydney in 2011 Jakobson lived and worked in China for 22 years. A Mandarin speaker, she is the author, co-author or co-editor of seven books about Chinese and East Asian politics and society as well as the author of over 100 other publications about Chinese politics and society, China’s foreign and security policy, the Taiwan Straits, China’s science and technology, and China’s Arctic aspirations. Two of her books and one report have received awards. Her most recent book, written with Dr Bates Gill, is *China Matters: Getting It Right For Australia* (La Trobe University Press / Black Inc., 2017). Her current research focuses on Australia-China ties and China’s foreign and security policy.

She and her husband, Chris Lanzit, also a Mandarin speaker, live in Pyrmont, New South Wales. They are permanent residents of Australia.



The Hon. Bruce Lander QC
Commissioner, ICAC South Australia

On 19 February 2013, it was announced that the Honourable Justice Lander would be South Australia’s first Independent Commissioner Against Corruption.

The Hon. Bruce Lander QC, as he now is, was admitted as a Barrister and Solicitor of the Supreme Court of South Australia in March 1969. He practised as a solicitor until 1981 when he signed the Bar Roll. In 1986 he was appointed Queen’s Counsel.

In November 1994 he was appointed as a Judge of the Supreme Court of South Australia. He remained a Judge of that Court until he was appointed a Judge of the Federal Court of Australia on 14 July 2003.

In January 2004 he was appointed an additional Judge of the Supreme Court of the Australian Capital Territory. In December 2008 he was appointed a Judge of the Supreme Court of Norfolk Island.

In November 2005 he was appointed a Deputy President of the Administrative Appeals Tribunal for a term of five years and was reappointed in 2010 for a further term.

In April 2013 he was awarded an Honorary Doctorate of Law by Flinders University for his contribution to the law and the university. Bruce Lander resigned all his judicial appointments to take up his current appointment on 2 September 2013.

On 11 August 2016 the Commissioner was appointed the state’s first Judicial Conduct Commissioner. The Commissioner will carry out the role concurrently with his role as the Independent Commissioner Against Corruption.



Professor Richard Larkins AO
Chancellor, La Trobe University

Professor Richard Larkins AO, FTSE, FAAHMS is the Chancellor of La Trobe University. He is also a Governor of the Sir Ian Potter Foundation and Chair of the Life Sciences Panel of the National Research Foundation of Singapore.

He was Vice-Chancellor and President of Monash University from 2003 to 2009. Prior to taking up this appointment, Professor Larkins had been Dean of the Faculty of Medicine, Dentistry and Health Sciences at the University of Melbourne since 1998. Before becoming Dean, he held the James Stewart Chair of Medicine at the Royal Melbourne Hospital from 1984 to 1997.

He has also served as Chair of the Victorian Comprehensive Cancer Centre from 2009 to 2016, President of the National Stroke Foundation, Chair of the Council of EMBL Australia, Chair of Universities Australia, Chair of the National Health and Medical Research Council of Australia, President of the Royal Australasian College of Physicians, member of the Prime Minister's Science, Engineering and Innovation Council, member of the National Aboriginal and Torres Strait Islander Health Council, Chair of the Medical Schools Accreditation Committee of the Australian Medical Council, and as President of the Endocrine Society of Australia.

He is a Fellow of the Royal Australasian College of Physicians, a Fellow of the Royal College of Physicians (London), a Fellow of the Academies of Medicine of Singapore and Malaysia. He is also an Honorary Fellow of the Royal College of Physicians, Thailand, the American College of Physicians and the Ceylon College of Physicians. Professor Larkins was awarded the Eric Susman Prize for Medical Research in 1982. In 2002 he was appointed as an Officer in the General Division of the Order of Australia.



Mr Matthew Lesh
Research Fellow, Institute of Public Affairs

Matthew Lesh is a Research Fellow at the Institute of Public Affairs.

Matthew is the author of the IPA's Campus Free Speech Audit 2017, the systematic analysis of over 165 policies and actions at Australia's universities that relate to free speech. The Audit found that four-in-five of Australia's universities have policies or have taken action that limits free expression; and that many universities are failing in their legislated mandate to protect intellectual freedom.

Matthew is a regulator commentator across print, radio and television about campus free speech and other issues. His articles have appeared in *The Australian*, the *Daily Telegraph*, *ABC News*, and many other outlets.

In May 2018, Matthew wrote a feature piece in *The Weekend Australian Inquirer* from interviews with more than a dozen Australian academics. These academics come from across disciplines, universities, and the political spectrum, however are all concerned about the suffocating monoculture that is gripping universities, jeopardising research and teaching.

Matthew graduated with First Class Honours from the University of Melbourne with a Bachelor of Arts (Degree with Honours), majoring in politics and international studies, and history. He subsequently completed a Masters in Public Policy and Administration at the London School of Economics. Matthew graduated from LSE with a Distinction and received the *Peter Self Prize for Best Overall Result* and the *Joint Peter Self Prize for Best Dissertation*.

Before joining the IPA, Matthew worked for state and federal parliamentarians, as well as in digital communications.



Ms Catherine Livingstone AO
Chancellor, University of Technology Sydney

Catherine Livingstone AO is Chancellor of the University of Technology Sydney and Chairman of the Commonwealth Bank of Australia, and a director of WorleyParsons Limited, Saluda Medical Pty Ltd and the Australian Ballet.

Catherine is a member of the Industry Growth Centres Advisory Committee. She has worked on many Government Reviews as a member of the Prime Minister's Business Advisory Council and the Advisory Panel for the Australia in the Asian Century White Paper.

Previously, she was President of the Australian Museum, Chairman of Telstra Corporation, CSIRO and the Australian Business Foundation, and was President of the Business Council of Australia and President of Chief Executive Women. She served on the Boards of Macquarie Group, Goodman Fielder and Rural Press, and was a member of the NSW Government Innovation and Productivity Council. She started her career with Price Waterhouse, and then spent nearly 20 years in the field of implantable medical devices, including six years as CEO of Cochlear Limited.



Dr Simon Longstaff AO
Executive Director, The Ethics Centre

Simon's distinguished career includes being named as one of AFR Boss' True Leaders for the 21st century, with Carol Schwartz noting; "I don't know one CEO or chairman in corporate Australia who has not worked with Simon Longstaff".

Simon Longstaff began his working life on Groote Eylandt (Anindilyakwa) in the Northern Territory where he worked in the Safety Department of the then BHP subsidiary, GEMCO. He is proud of his kinship ties with members of the island's Indigenous community.

Following a period studying law in Sydney and a brief career teaching in Tasmania, Simon undertook postgraduate studies in philosophy as a Member of Magdalene College, Cambridge.

Simon commenced his work as the first Executive Director of The Ethics Centre in 1991.

Simon is a Fellow of CPA Australia and in June 2016, was appointed an Honorary Professor at the Australian National University – based at the National Centre for Indigenous Studies.

Formerly serving as the inaugural President of The Australian Association for Professional & Applied Ethics, Simon serves on a number of boards and committees across a broad spectrum of activities. He was formerly a Fellow of the World Economic Forum.

In 2013, Dr Longstaff was made an officer of the Order of Australia (AO) for "distinguished service to the community through the promotion of ethical standards in governance and business, to improving corporate responsibility, and to philosophy.



Mr Simon McKeon AO
Chancellor, Monash University

Simon McKeon is the Chancellor of Monash University and was also the 2011 Australian of the Year.

He has been with the Macquarie Group in a variety of senior roles for more than 30 years, including as Executive Chairman (Melbourne office). He is presently retained as a consultant.

Simon is also Chairman of Summer Housing which provides housing options for young people with a disability. He is also a member of the Advisory Boards of The Big Issue, Blackmagic Design and GFG Alliance Australia, owner of Liberty OneSteel. He is inaugural President of the banking industry's Review Panel for the Banking and Finance Oath and is also an Australia Day Ambassador for the Victorian Government.

He is a Director (as well as the Senior Independent Director) of Spotless Group, previously served as Chairman of AMP and CSIRO and was Founding President of the Federal Government's Australian Takeovers Panel, as well as its Point Nepean Community Trust.

Simon is also Chairman of South East Melbourne, an alliance of seven Councils and Shires representing more than 1 million residents and 25% of Victoria's GDP.

He served as Founding Chairman of MS Research Australia and Business for Millennium Development. He is also a member of the Advisory Panel to the Australian Republic Movement and was also Chairman of the Federal Government's Panel which in 2013 completed a Strategic Review of Health and Medical Research.



Professor Caroline McMillen
Vice-Chancellor and President, University of Newcastle

Professor Caroline McMillen joined the University of Newcastle as Vice-Chancellor and President in October 2011. She has previously served in academic leadership positions at Monash University, the University of Adelaide and the University of South Australia. She has held national and international roles in medical and health research, industry engagement, innovation strategy and policy development.

Professor McMillen is a Director of the Board of Universities Australia; the Australian Business Higher Education Round Table (BHERT), and the Universities Admissions Centre (UAC). Professor McMillen is a BusinessEvents Sydney Ambassador and has served as Convenor of the New South Wales Vice-Chancellor's Committee.

As a medical researcher, Professor McMillen is internationally recognised for her work on the impact of the nutritional environment before birth on the risk of developing cardiovascular disease and obesity in adult life and is an inaugural Fellow of the Australian Academy of Health and Medical Sciences, Bragg Member of the Royal Institution, Australia and currently serves on the Council of the International Union of Physiological Societies. She holds a BA (Honours) and Doctor of Philosophy from the University of Oxford, and completed her medical training graduating with an MB, B Chir at the University of Cambridge.



Ms Belinda Robinson
Vice-President for Relations and Strategy, University of Canberra

Belinda Robinson is a highly experienced company director with more than two decades' experience on ASX-listed, government and NGO boards as well as task forces, working groups and advisory committees. She was a non-executive director of Education Australia and ASX-listed IDP Education Ltd for 3 years and a non-executive director of ASX listed Beach Energy for 5 years, Chair of the Remuneration & Nomination Committee and Member of the Risk Committee. Belinda is incoming Chair of the Western Sydney University College and incoming Chair of the Cooperative Research Centre Association.

Belinda has also sat on numerous NFP boards including The Conversation Media Group and Asperger-Autism ACT. She is currently a member of the ACT based Marymead Autism Centre Advisory Council and the ACT Australian Institute of Company Directors Council.

Most recently Belinda was the chief executive of Universities Australia, the peak national body representing Australia's 39 comprehensive universities, a position she held for almost 7 years.

Belinda has a reputation for high-level public policy development and analysis, political advocacy; government and stakeholder engagement strategy, and facilitating the establishment of common positions on complex policy matters. She also has substantial experience in corporate governance.

Belinda has worked on a range of senior and executive roles in local, state and federal government including with the (then) NSW Department of TAFE and 8 years with the Department of the Prime Minister and Cabinet.



Professor Peter Shergold AC
Chancellor, Western Sydney University

Peter Shergold has been Chancellor of Western Sydney University since January 2011. He is presently Convenor of University Chancellors Council (UCC).

Until this year he chaired the Higher Education Standards Panel (HESP) and remains chair of National Centre for Vocational Education Research (NCVER).

Peter migrated to Australia in 1982 to take up a lecturing position at the University of New South Wales. He became Head of the Department of Economic History in 1986.

In 1987, Peter became a CEO in the Australian Public Service (APS) for two decades, working with Prime Ministers and Ministers from both sides of politics, including as the Secretary for the Department of The Prime Minister and Cabinet.

In addition to his Western Sydney University role, Peter is active in a wide range of public, private and not-for-profit Boards. He is also Coordinator General for Refugee Resettlement in NSW.

Peter was made a Member in the Order of Australia (AM) for public service on Australia Day 1996 and was presented with the Centenary Medal in 2003. In 2007, he received Australia's highest award, the Companion in the Order of Australia (AC) for service to the community.



Professor John Spoehr
Pro Vice-Chancellor, Flinders University

John Spoehr is Pro-Vice Chancellor - Research Impact at Flinders University. He is also Director of the Australian Industrial Transformation Institute. John leads a multi-disciplinary team focusing on industry and workplace transformation in the context of technological change and innovation.

John has written extensively on economic and industry development, employment, unemployment and the socio-economic impact of change. He is Editor of 'State of South Australia', published by Wakefield Press and a columnist for the Adelaide Review.

He co-founded the Stretton Centre, a regional innovation facility in northern Adelaide, in partnership with the City of Playford, the Government of South Australia and the Australian Government. Currently he is leading the establishment of the Tonsley Manufacturing Innovation Hub - a South Australian node of the Innovative Manufacturing CRC.

As Pro-Vice Chancellor Research Impact he is actively involved in the development of industry, government and community research partnerships at a local, national and international level.



Professor Colin Stirling
President and Vice-Chancellor, Flinders University

Professor Stirling is a highly awarded academic with an extensive record of leadership and innovation in higher education. He commenced as President & Vice-Chancellor of Flinders University in January 2015 and is leading ambitious changes for the University.

Born and educated in Scotland, he graduated with a PhD in genetics from the University of Glasgow. He was a NATO Research Fellow of the University of California, Berkeley and then consolidated his distinguished academic career as Professor of Genetics at the University of Manchester where he was awarded several prestigious research fellowships and prizes including the Lister Institute Jenner Fellowship and a Royal Society Wolfson Fellowship.

He has more than 13 years' experience of university senior management across a range of leadership positions including Vice-President at the University of Manchester, and Deputy Vice-Chancellor Academic and later Provost & Senior Deputy Vice-Chancellor at Curtin University.

Professor Stirling also serves on various Boards including the Don Dunstan Foundation, Education Australia Ltd, Business Higher Education Round Table and IDP Education Ltd, and is currently the Chair of the Innovative Research Universities group.



Mr Peter Varghese AO
Chancellor, The University of Queensland

Mr Varghese took up his position as the fourteenth Chancellor at The University of Queensland on 11 July 2016.

Prior to this appointment Mr Varghese's extensive career in public service spanned 38 years and included senior positions in foreign affairs, trade policy and intelligence. Most recently, he served as Secretary of the Department of Foreign Affairs and Trade from 3 December 2012 to 1 July 2016. His diplomatic appointments include High Commissioner to India (2009-12), High Commissioner to Malaysia (2000-02) and postings to Tokyo, Washington and Vienna.

From 2004-09, Mr Varghese was Director General of the Office of National Assessments, a statutory office which reports directly to the Prime Minister and also coordinates the Australian intelligence community. In 2003, Mr Varghese was the senior international adviser in the office of Prime Minister John Howard. He also headed up the international division of the Department of Prime Minister and Cabinet from 1998-99.

In 1996-97, Mr Varghese headed up the secretariat which drafted Australia's first White Paper on foreign and trade policy.

Mr Varghese was appointed an Officer in the Order of Australia (AO) in 2010 for distinguished service to public administration, particularly in leading reform in the Australian intelligence community and as an adviser in the areas of foreign policy and international security. He was awarded a Doctor of Letters honoris causa by The University of Queensland in July 2013 in recognition of his distinguished service to diplomacy and Australian public service.

Mr Varghese sits on the boards of AMP Pty Limited and AMP Capital Holdings.



Mr Chris Whelan
Executive Director, Universities New Zealand

In his current role with Universities New Zealand, Chris works for and reports to the Vice-Chancellors of New Zealand's eight universities. Universities New Zealand has statutory responsibilities for reviewing and approving all academic programmes offered in New Zealand universities and plays a strong coordination role across the university sector in areas such as growing international linkages.

Chris represents the university sector in New Zealand's capital city, Wellington, and engages extensively across Government at CEO, and Policy Director level to shape thinking and policy affecting the sector.

Chris' career has been broadly split between the New Zealand education sector and the public sector where he has held a range of roles with a focus on strategy, change management and planning.

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